

JULY 2018 TO JUNE 2019



2019

# ANNUAL REPORT

We provide infrastructure, financial resources, and expertise to ensure a safe and efficient air transportation system.

WWW.OREGON.GOV/AVIATION

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This issue of the Oregon Department of Aviation Annual Report is dedicated to Ed Davis. Ed, pictured on a tractor on page 10, was a seasonal employee with the department. He was always cheerful and passionate about the work that he did. Ed passed away while working at the Pacific City State Airport on August 26, 2019 and is missed dearly.

# SHE FLIES WITH HER OWN WINGS

Oregon State Motto



 @ENVIADVENTURES

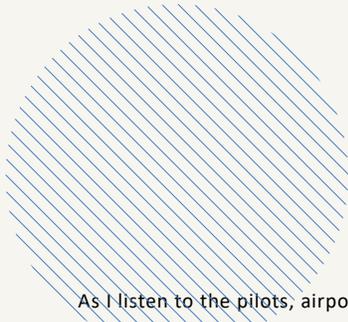
## DIRECTOR STATEMENT

My first year as Director for the Oregon Department of Aviation has gone by quickly. Many of the things I remember about Oregon are still the same; the stunning physical environment, the genuine friendliness of its people, and the enthusiasm and commitment of almost everyone I have met to making our state an even better place to live and work. I have had the pleasure of visiting many parts of the state in the past twelve months, and while I have not visited all 97 public use airports yet, I have been to about half of them.



*The Oregon state motto describes our state so well - “She flies with her own wings” simply but elegantly describes our independence, our willingness to look unflinchingly at the challenges facing us, and to work together to find solutions. It is a privilege and honor to be of service to the aviation community and people of Oregon.*





As I listen to the pilots, airport managers and users of our airports, I hear some consistent themes – the challenge of trying to maintain aging infrastructure with limited financial resources, the struggle for access and equal opportunities for economic development in our rural communities, and rigorous debate on what the state government’s role should be in helping address the many challenges facing our state.

ODA is first and foremost a service organization – we provide low or no-cost services to the aviation community (as well as operate 28 airports). Whether that is pavement evaluation and preservation projects, obstruction evaluations, or grants to help with matching shares on federally funded projects or economic development projects, the fourteen member staff at ODA strives to serve all aspects of aviation, from the smallest aircraft (some the size of my hand) to the longest runway in Oregon (which is about as long as Mount Hood is high).



In February of 2021 ODA will be celebrating 100 years of service to Oregon’s aviation community, and look at what we have accomplished together in that time. The next 100 years will be even more transformative, as unmanned aerial systems and other new technologies change not only the aviation landscape, but almost every other industry as well.

  
**BETTY STANSBURY**  
 Director

## WHAT MAKES US SUCCESSFUL?



### IT’S THE STAFF.

We are a small agency but our staff has a combined 88 years of experience working at ODA and a common goal of advancing aviation in Oregon.



### OUR COMMITMENT.

A love of aviation and a commitment to provide free or low cost services to the aviation community.



### PASSIONATE STAKEHOLDERS.

The aviation community is generous in providing assistance, from the volunteers who help maintain our recreational fields to the people who serve on our board and committees.

# AVIATION BOARD

The Oregon Aviation Board provides policy guidance and oversight to the Department of Aviation. Seven board members, appointed by the Governor, represent aviation and community interests from the public and private sectors statewide. The Board also serves as the aviation modal committee responsible for aviation-specific project recommendation for programs such as the Aviation System Action Plan (ASAP).

## BOARD IN MOTION

**JANUARY 18, 2019** **SALEM, OR**

Approved Property Transfer & Rulemaking for ORS 738-001 & ORS 738-080

**FEBRUARY 12, 2019** **SALEM, OR**

Approved ARC Members, ASAP COAR Projects, & the Oregon Aviation Plan

**APRIL 04, 2019** **NEWPORT, OR**

Approved ASAP ROAR Projects

**JUNE 06, 2019** **PACIFIC CITY, OR**

Approved 2019-21 Budget Approval & ASAP ROAR Projects

**AUGUST 01, 2019** **JOSEPH, OR**

Accepted RAC Committee Members; Adopted the Lebanon State Master Plan, ALP, CIP Projects subject to modification, Findings of Compatibility, & Findings of Compliance

**OCTOBER 30-31, 2019** **SUNRIVER, OR**

Approved ARC Members; Adopted the Findings of Compatibility and Compliance in Support of ODA's State Agency Coordination Program for Aurora State Airport Master Plan Update



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**MARTHA MEEKER**  
Sisters, OR Chair



**VINCE GRANATO**  
Portland, OR Vice Chair



**DOUG FERGUSON**  
John Day, OR



**KEITH WASHINGTON**  
Springfield, OR



**BERN CASE**  
Medford, OR Former



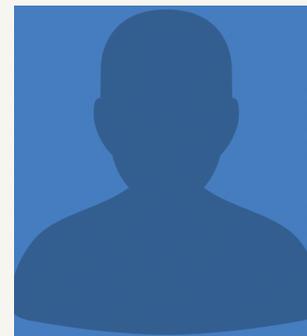
**JOHN BARSALOU**  
Kalamath Falls, OR New



**MARY BUELL**  
Board Secretary



**MARK PETERS**  
Corvallis, OR



**HILDA PEREYO**  
Yamhill, OR

OUR STATE OFFERS 97 AIRPORTS RANGING IN SIZE FROM LARGE COMMERCIAL SERVICE FACILITIES TO SMALL RURAL AIRSTRIPS. THESE AIRPORTS ARE VITAL TO OREGON'S ECONOMIC DEVELOPMENT AND PROVIDE SAFE AND EFFICIENT ACCESS TO THE STATE'S COMMUNITIES, RECREATIONAL AREAS AND ITS ABUNDANT NATURAL RESOURCES.

Chair Martha Meeker



## ABOUT US

The Oregon Department of Aviation (ODA) is a state agency comprised of a staff of 14 FT employees. Founded in 1921, ODA was the first aviation department in the United States and predates the Federal Aviation Administration (FAA). ODA works in collaboration with cities, counties, business and industry, the State of Oregon, the Oregon Department of Transportation (ODOT), the Port of Portland, the FAA, and is a leading partner in Unmanned Aircraft System (UAS) technology. ODA operates and maintains 28 State Airports of nearly 100 public use airports in Oregon and acts as the State’s Aviation Specialist by providing:

- Airport management and operations of state airports
- Leadership that connects communities and the state
- Advocacy for airports, pilots, and aviation related businesses
- Facilitation of state and federal aviation funding programs
- Oversight of aviation policy and assets as part of the Emergency Management System (EMS)

## MISSION

**OREGON AVIATION SYSTEM PLAN**

**OPERATIONAL EXCELLENCE**

**FISCALLY STABLE AGENCY**

**AVIATION ADVOCACY & AWARENESS**

**Provide infrastructure, financial resources, and expertise to ensure a safe and efficient air transportation system.**



## AVIATION BENEFITS

**\$29B**

### ECONOMIC BENEFIT.

Aviation industry contribution to Oregon's economy according to the Oregon Aviation System Plan

**78**

### CITIES.

Number of cities in Oregon where aviation businesses are located.

**300+**

### COMPANIES.

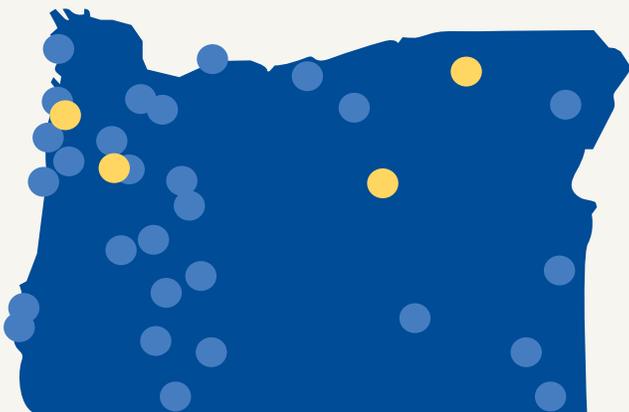
Number of aviation companies located in Oregon according to the Oregon Aviation Plan.

**117K**

### JOBS.

Number of jobs provided throughout Oregon from aviation related businesses.

## OREGON AIR SYSTEM



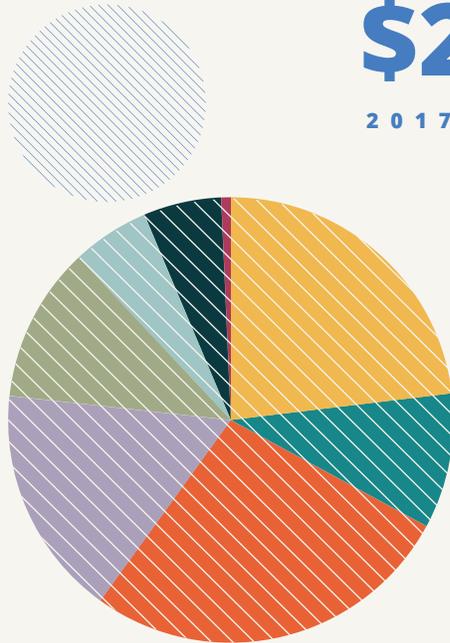
- 4,530 REGISTERED AIRCRAFT**  
 Active FAA aircraft registrations in Oregon
- 308 REGISTERED DRONES**  
 Public use drones registered in Oregon
- 1,066 TALL TOWERS**  
 Tall tower inspections completed in Oregon
- 28 STATE OWNED AIRPORTS**  
 Airports owned and operated by the state of Oregon
- 4 UAS TEST RANGES**  
 UAS test ranges located in the state of Oregon

# FINANCIAL REPORT

## BUDGET

# \$23,064,109.00

2017 - 2019 LEGISLATIVELY ADOPTED



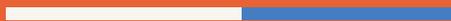
Capital Construction Projects	\$5,325,000
PMP	\$2,263,994
ODA/Airport Operations	\$6,239,627
GA Entitlement Projects	\$3,868,727
COAR	\$2,602,892
SOAR	\$1,301,446
ROAR	\$1,301,446
Aircraft Registration	\$160,977

FY 2019 is the second half of the 2017-19 Biennium

## PROJECTS

### ODA/AIRPORT OPERATIONS

ODA/Airport operations funds are used for all staffing and operational needs of the agency.



### AIRCRAFT REGISTRATION

Aircraft registration revenue funds the match for all federal funded airport improvement projects and search and rescue activities provided by the Office of Emergency Management.



### CAPITAL CONSTRUCTION

Capital construction is necessary for the safe and efficient operation of airports, to maintain design standards, and to expand future traffic to airports using aircraft registration revenue.



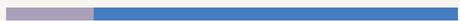
### PAVEMENT MAINTENANCE

Pavement Maintenance Program (PMP) is a state funded program to assist airports in undertaking pavement preventative maintenance. There are 66 paved public-use airports in Oregon.



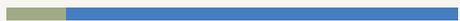
### GA ENTITLEMENT

General Aviation Entitlement administers projects that address safety operations and infrastructure development at state-owned NPIAS airport using aircraft registration revenue.



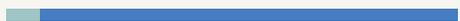
### COAR

Critical Oregon Airport Relief (COAR) is a grant program to assist sponsors with FAA Airport Improvement Projects (AIP) match, emergency preparedness and economic development.



### SOAR

State Owned Airports Reserve (SOAR) is a grant program to assist state-owned airport safety improvement and infrastructure projects. In FY 2019, a \$2M runway project contract was signed.



### ROAR

Rural Oregon Aviation Program (ROAR) is a grant program to assist commercial air service to rural Oregon. In FY 2019, 5 grants were approved to be awarded by the Oregon Aviation Board.



# KEY PERFORMANCE MEASURES

■ FY 2015  
 ■ FY 2016  
 ■ FY 2017  
 ■ FY 2018  
 ■ FY 2019  
 ■ TARGET

## Percent of runways in good or better condition.

Pavement Maintenance continued in 2019 and has been successful in completing the program work as scheduled. Work was divided into three smaller contracts to make it easier for DBE/COBID contractors to bid. Results are contracted work is finishing ahead of schedule. Ten year study of the PMP program funded by FAA showed that PMP program extended service life of airport pavement by twenty plus years. FAA standards are that pavement is good for twenty years so this essentially doubles the life of pavement and potentially cost avoids an entire renovation cycle.



93%

## Percent of runways meeting or exceeding approach surface standards.

FAA part 77.25 standards require a 20:1 glide slope for visual meteorologic conditions (VMC) for public use airports. Federal dollars are available for NPIAS (National Plan of Integrated Airports System) for obstruction removal. Funding for nonNPIAS airports lags due to declining operations funding for obstruction removal. After several years of decline, we have seen a small uptick in runways meeting or exceeding approach surface standards.



61%

## Number of public use airport inspections conducted.

ODA completed 137 of 141 inspections. The target is the number of airports that have received inspections the past year in comparison with the total possible inspections. ODA conducts 97 FAA sponsored inspections over a three year period. One third of the inspections are conducted annually (29 in 2019). ODA conducts quarterly self-inspections at 28 state owned airports. Total possible number of inspections is 141 this year.



137

## Percentage of total Federal Funds obligated or spent.

ODA continues to make improvements in planning, monitoring and closeout of federally funded airport projects. The Department currently utilizes all available NPE funds and assists in the coordination of the transfer of NPE funds between other airports to minimize the amount of funds to be returned to the FAA to be used as discretionary dollars at other airports.



100%



### Customer satisfaction rating.

In spite of a very small staff, the agency has been steadily repositioning itself as an essential part of Oregon's aviation industry and renewing our commitment to serve the aviation communities. In 2019 the agency has received high scores in helpfulness, accuracy and availability of information. The agency will strive to improve its scores in timeliness, expertise and overall customer service in the future.



### Percent of aircraft registered in Oregon.

There are a total of 3,635 active aircraft in our aircraft registration database. There are 334 that are expired. The percentage of aircraft registered is 92%. Aircraft Registration fees support the 10% grant match to Federal Aviation Administration (FAA) grants for airport improvements at 12 Federally Funded State Owned Airports throughout the state helps and support search and rescue efforts conducted by the Office of Emergency Management.



### Percent of total best practices met by the board.

Based on the 15 question survey 8 of the questions received a score of 100% including that the board attends the appropriate training sessions, reviews the budgets, reviews the key financial information and that the board members act in accordance with their roles as public representatives. The two questions that received the lowest scores this year are; that the executive director's performance expectations are current (50%), that the executive director receives annual performance feedback (25%).



# OREGON AIRPORT DIRECTORY & PASSPORT PROGRAM



Would you like to your own hardcopy of an Oregon Airport Directory, to collect "stamps" for each Oregon Airport you visit, and/or the potential to win prizes for visiting Oregon airports and their surrounding communities? Register or order your very own Oregon Airport Directory today by visiting

[WWW.OREGON.GOV/PASSPORT](http://WWW.OREGON.GOV/PASSPORT)

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