



Enterprise Architecture Program Status

November 2007 – March 2008

Project Overview

Program Name	Enterprise Architecture - Iteration 1.5		
Start Date	08/01/2007	Planned Completion Date	03/31/2008 Revised
Program Description	<p>This iteration continues the EA program started Nov 2006.</p> <p>Iteration Goals:</p> <ul style="list-style-type: none"> • Increase awareness and expand knowledge of EA concepts among business leaders • Build a community of architects and supporters • Provide an inter-agency environment for community collaboration • Establish stable resourcing and funding for 2009-11 <p>Enterprise Architecture (EA) provides an essential framework, process, and guidelines to develop enterprise solutions. EA looks at our business from multiple viewpoints.</p> <ul style="list-style-type: none"> • The businesses we are in and the services we provide. • The information needed to deliver business services. • The technology required to manage information and automate services. 		

Program Owner	CIO Council
Program Sponsors	Curt Amo (Employment Dept.) and Bud Borja (Judicial Dept.)
Steering Committee	CIO Management Council
Program Manager	Tim Avilla (Dept. of Transportation)
Contract Manager	Jack Doyle (Dept. of Human Services)
Core Team	Tim Avilla, Kurtis Danka, Jack Doyle, Andy Fry, Malcolm LeMay, Scott Riordan, Dennis Wells
Architecture Domain Team	<ul style="list-style-type: none"> • Business Architecture - TBD • Solution Architecture - TBD • Information Architecture - TBD • Technology Architecture – Kurtis Danka and Claudia Light (SDC) • Security Architecture – ESO/DAS

Status Highlights

This is the final status report for Iteration 1.5. We have outlined a charter for Iteration-2 that will carry the program through July 2009. We will present that outline to the CIOC in April, as the EA Policy Option Package for 2009-11 appears to be going forward. The EA Program will proceed with the assumption that resources will be dedicated to EA in the 2009-11. Iteration-2 will focus readying a dedicated and resourced EA program for July 1, 2009.

On November 27, 2007, we conducted an EA event to do the following.

- Increase awareness of EA concepts
- Promote business-side sponsorship
- Establish a starting point (baseline) for future actions
- Support for an Enterprise Architecture Policy Option Package (POP)

Guest speakers were Bruce Robertson from Gartner and Matt Miszewski, former Wisconsin CIO.

A third, four-day TOGAF training class was held in January. This was the last class to be held under the current contract. As a result, over 40 people, statewide, have now been trained in this methodology of architectural strategy and planning. 32 have become certified TOGAF practitioners.

We are involving more people in our discussions and planning activities. We are also getting involved with more ongoing initiatives. Examples of this involved are:

- Andy Fry (Dept. Of Public Safety Standards and Training) joins the core team as needed, with a focus on communications issues.
- Malcolm LeMay (Oregon State University / Oregon University System) joins the core team as needed, with a focus on higher education and Federal Enterprise Architecture resources.
- Kurtis Danka (SDC) joins the core team as needed, with a focus on technical architecture.
- Human Resource Information System (HRIS) project incorporated language regarding creation of a Common Requirements Vision in their first statement of work (SOW). EA team reviewed the SOW and made suggestions for EA based activities and deliverables. We are currently working on options for completing this work.
- ODOT's Security Fabric initiative is a comprehensive agency-wide approach to security and compliance. This group had an initial conversation with ESO and hopes to cooperate with them in the development and use of a security reference model.
- The Dept. of Forestry has invited Ed Arabas (EISPD ITIP) to "ride along" on the Forestry Business Improvement Initiative (FBII) to:
 - Acquire experience for the EA Program by attempting to convert enterprise-level business improvement processes into EA artifacts
 - Without slowing FBII efforts share knowledge about EA and the TOGAF ADM with ODF staff, and possibly offer suggestions for improving FBII processes as the initiative progresses.
- Based on Federal Enterprise Architecture and the Commonwealth of Virginia's adaptation of those documents to state purposes, the EA Team has developed a draft version of a Business Reference Model.
- Using TOGAF ADM we developed a discussion draft of an Oregon ADM life cycle.

Project Milestones

This section reports progress against milestones. "Target" documents the dates as shown in the approved charter. "Revised" lists dates from the approved program plan (baseline).

Program Management	Target (Charter)	Revised (Plan)	Actual
Iteration 1			
Contract with Gartner signed	Jul 2006		Jul 2006
Core Team/Gartner Kick Off Planning Session	Aug 2006		Aug 2006
Program Charter approved		Nov 2006	Nov 2006
Program Plan approved		Jan 2007	Jan 2007
EA Maturity Assessment completed	Nov 2006	Feb 2007	Feb 2007
EA Program Named	Dec 2006	Jan 2007	Apr 2007
Decision about Iteration-2 and year 2 contract	Jun 2007	Aug 2007	Aug 2007
Iteration 1.5			
Iteration 1.5 charter extension approved	May 2007	Jun 2007	Aug 2007
TOGAF Training	Oct 2007		Oct 2007
EA Event for agency leadership	Nov 2007		Nov 2007
Complete POP for EA resources	Dec 2007		Dec 2007
Open EA Collaboration Site	Dec 2007	Mar 2008	
First EA Case Study Published	Dec 2007	TBD	
Conduct First EA practitioners forum	Dec 2007	TBD	
Iteration 2			
To be developed and published for the next status report	TBD		
Architecture Development	Target (Charter)	Revised (Plan)	Actual
Iteration 1			
Develop Common Requirements Vision *	Dec 2006	Mar 2007	Apr 2007
Define EA Framework	Dec 2006	Feb 2007	June 2007
Refresh Enterprise IRM Strategy	Jan 2007	Feb 2007	Aug 2007
Complete Top-Level Models	Apr 2007	Jun 2007	TBD
Iteration 1.5			
Complete Business Reference Model	Dec 2007	Apr 2008	
Complete Security Reference Model	Dec 2007	TBD	
Publish Technology Reference Model	Dec 2007	TBD	
Complete Information Reference Model	Dec 2007	TBD	
Iteration 2			
To be developed and published for the next status report	TBD		

Bold indicates updated since last report.

* EIRM strategy documents Common Requirements Vision.

Accomplishments this Period

Tasks Completed

- 2009-11 EA Policy Option Package
- EA Event for agency leadership
- Third TOGAF training delivered to 8 state architects
- Draft Oregon Business Reference Model
- Draft Oregon Architecture Development Model Life Cycle

Tasks Worked but Not Completed

- Iteration-2 EA Program Charter
- Iteration-2 milestones, plan, and schedule
- EA Collaboration Site pilot
- Government Excellence case studies

Planned for Next Period (April 2008-June 2008)

Tasks To Be Completed

- Iteration-2 EA Program Charter
- Iteration-2 plan and schedule
- Publish first Government Excellence case studies
- Introduce Business Reference Model to ABSD
- Conduct first EA practitioners forum
- Government Excellence Architecture tenets: mission and vision
- Open EA Collaboration Site pilot
- Enterprise principles introduced to ABSD

Tasks To Be Worked On But Not Completed

- EA job descriptions and governance for 2009-11.
- GEA mission & vision
- Maturity Assessment #2
- Common glossary and taxonomy

Open Issues/Concerns

1. An ongoing need to reach out to and involve state business leaders.
2. Delayed implementation of EA collaboration site and repository.

Program Changes

This section reports deviations from the program charter and other program changes.

Change	Date	Comments
No changes to report		

Project Team Morale

IS Team Morale	<input checked="" type="checkbox"/> Very Positive <input type="checkbox"/> Positive <input type="checkbox"/> Neutral <input type="checkbox"/> Negative <input type="checkbox"/> Very negative <input type="checkbox"/> N/A
Business Team Morale	<input checked="" type="checkbox"/> Very Positive <input type="checkbox"/> Positive <input type="checkbox"/> Neutral <input type="checkbox"/> Negative <input type="checkbox"/> Very negative <input type="checkbox"/> N/A